



Hierarchical Alpha-cut Fuzzy C-means, Fuzzy ARTMAP and Cox Regression Model for Customer Churn Prediction

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As customers are the main asset of any organization, customer churn management is becoming a major task for organizations to retain their valuable customers. In earlier studies, the applicability and efficiency of hierarchical data mining techniques for churn prediction by combining two or more techniques have been proved to provide better performances than many single techniques over a number of different domain problems. This paper considers a hierarchical model by combining three data mining techniques containing two different fuzzy prediction networks and a regression technique for churn prediction, namely Alpha-cut Fuzzy C-Means (α FCM), Improved Fuzzy ARTMAP and Cox proportional hazards regression model, respectively. In particular, the first component of the hierarchical model aims to cluster data in two churning and non-churning groups applying the alpha-cut algorithm and filter out unrepresentative data or outliers. Then, the clustered and representative data as the outputs are used to assign customers to churning and non-churning groups by the second technique. Finally, the correctly classified data are used to create the Cox proportional hazards model. To evaluate the performance of the proposed hierarchical model, the Iranian mobile dataset is considered. The experimental results show that the proposed model outperforms the single Cox regression baseline model in terms of prediction accuracy, Type I and II errors, RMSE, and MAD metrics.

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1. INTRODUCTION

Companies in the competitive market are mainly dependent to those of customers that are more profitable. Furthermore, the more attention to loyal customers, the more profit to gain. Therefore, customer relationship management (CRM) always concentrates on customers who bring more values to the company. Loyal customers are the most fertile source of data for making a decision. This data reflects the customers' actual behavior and those factors affect their loyalty. The potential value of customers can be evaluated by these data [1]. Assessing the risk, in which customers stop paying their bills, and predicting their future needs

can be also achieved [2]. Nevertheless, the customer retention is the trump card in the intense competitive market. Regarding the customer attrition resulting in the loss of incomes, churn prediction has received increasing attention in the whole marketing and management literature. Moreover, it has been proven that considerable impact on incomes occurs by small change in the retention rate [3].

Effective customer churn management for companies needs building more comprehensive and accurate churn prediction model. Among the previous studies in the literature, statistical and data mining techniques have been applied to build the prediction models. Some of more popular data mining techniques (e.g., neural networks, support vector machines and logistic regression models [4-6]) outperform statistical and structurally restrictive techniques (e.g., linear and

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quadratic discriminant analysis approaches [4, 7]). Two main tasks of data mining techniques describe a remarkable pattern or relationship in the data and predict a conceptual model in which data are followed up [8, 9]. In the literature, it has been demonstrated that hybrid data mining approaches by combining clustering and classification techniques have better performance in comparison to single clustering and classification techniques. Hybrid approaches are particularly combined by two learning stages, in which the first one is the pre-processing of data and the second one is the final prediction output [10-15]. In addition to predicting the customer churn model and determining which customer belongs to which class (i.e. churning and non-churning classes), companies are eager to know when, why and with what probability their customers try to switch their subscription. Having knowledge about these factors, which significantly affect customers churn behavior, are more important than just knowing the classes of the customers. These effective factors are needed for companies to plan their long-term strategies for decreasing the customer churn rate. Additionally, scheduling and adopting best marketing strategies based on when and why their customers like to break up their relationship are helpful; because some companies suffer from marketing expenses in some especial times while they are not aware of what their customers want. On the other hand, having knowledge about effective factors and probability of attrition, enable companies to focus on those customers who are more likely to churn.

However, a few papers studied hybrid data mining techniques for customer churn prediction. Therefore, in this paper, a new hierarchical technique is presented to create the model of customer churn. This proposed technique is based on combining clustering (i.e., Alpha-cut Fuzzy C-Means (α FCM)), classification techniques (i.e., fuzzy ARTMAP), and survival analysis (i.e., Cox regression model), which is α FCM + FARTMAP + Cox. The rest of our paper is organized as follows. In Section 2, we describe the proposed data mining techniques. Section 3 describes the research methodology, and Section 4 presents the experimental results. Finally, conclusion is provided in Section 5.

2. PROPOSED DATA MINING TECHNIQUES

In order to create an effective and accurate customer churn prediction model, many data mining techniques have been considered over the last decades in the marketing and management literature (e.g. [5,6]).

2. 1. Fuzzy C-Means Clustering Clustering is an unsupervised learning technique that breaks down a set of patterns into groups (or clusters). Clustering technique refers to the partitioning a set of data object

into clusters. In particular, no predefined classes are assumed [16]. Classical clustering partitions each observation to a single group (cluster), without considering the degree of distinction or similarity of the observation from all the other possible clusters. This type of clustering is often called hard or crisp clustering [3]. Nevertheless, fuzzy clustering methods based on the fuzzy set theory and on the concept of membership functions, have been developed. In the fuzzy clustering, observations are allowed to belong to more than one cluster with different degrees of membership. Membership function is calculated based on the distance of observations from clusters' center. The well-known method of fuzzy clustering is the FCM technique, initially proposed by Dunn [17].

2. 2. Fuzzy Artmap Classification Technique

Classification is one of the commonly used data mining techniques categorized as supervised learning techniques. It determines the value of some variables, and classifies according to results. The common algorithms of classification include decision trees, artificial neural networks and the like [18] in which artificial neural networks are the most recently applied methods in the literature. The ARTMAP method has been inspired by neural network architecture based on the adaptive resonance theory (ART) that is capable of fast, stable, on-line, unsupervised or supervised, incremental learning, classification, and prediction [19]. This method, which is shown simply in Figure 1, is obtained by combining an ART unsupervised neural network with a map field. The ARTMAP architecture, called fuzzy ARTMAP, can process both analog and binary-valued input patterns by employing fuzzy ART as the ART network [19, 20].

Fuzzy ARTMAP consists of two fuzzy ART modules (ART_a and ART_b), which are linked together via an inter-ART module, Fab. During the learning phase, the input vector I_0 is presented to the ART_a , and the desired output vector O_0 is presented to the ART_b . The ART_a and ART_b modules classify the input and desired output vector into categories, the map field (inter-ART module) makes associations from ART_a category to ART_b category. If I_0 predicts an incorrect O_0 , then a mechanism called match tracking is triggered. This mechanism increases the vigilance parameter of ART_a by a minimum value, and hence forces the ART_a module to search for another category suitable to be associated with the desired output vector.

2. 3. Cox Proportional Hazards Model The Cox model is based on a modeling approach in order to analyzing survival data [21]. The aim of this model is to simultaneously explore the effects of several variables on survival. The survival analysis typically examines the relationship of the survival distribution to covariates.

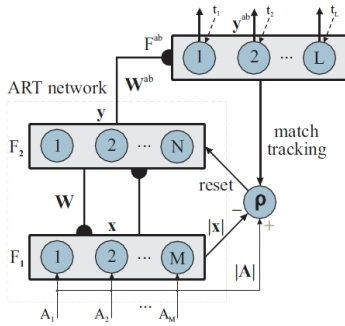


Figure 1. ARTMAP neural network architecture specialized for pattern classification [20].

Most commonly, this examination entails the specification of a linear-like model for the log hazard. For example, a parametric model based on the exponential distribution may be written as follows:

$$\log h_i(t) = a + b_1 x_{i1} + b_2 x_{i2} + \dots + b_k x_{ik} \quad (7)$$

Or, equivalently,

$$h_i(t) = \exp(a + b_1 x_{i1} + b_2 x_{i2} + \dots + b_k x_{ik}) \quad (8)$$

Equation (8) is a linear model for the log-hazard or a multiplicative model for the hazard. In this equation, i is a subscript for observation, and the x 's are the covariates. The constant a in this model represents a kind of log-baseline hazard, since $\log h_i(t) = a$ or $h_i(t) = e^a$ when all of the x 's are zero. Equation (8) is similar to parametric regression models based on the other survival distributions. In contrast, the Cox model leaves the baseline hazard function $\alpha(t) = \log h_0(t)$ unspecified by:

$$\log h_i(t) = \alpha(t) + b_1 x_{i1} + b_2 x_{i2} + \dots + b_k x_{ik} \quad (9)$$

$$h_i(t) = h_0(t) \exp(a + b_1 x_{i1} + b_2 x_{i2} + \dots + b_k x_{ik}) \quad (10)$$

where Equation (10) is a semi-parametric because while the baseline hazard can take any form, the covariates enter the model linearly.

2. 4. Related Work Estimating an effective and accurate customer churn prediction model has become a major task of business and academics in recent years. In order to review the predicted customer's churn model, some of more recently related papers are shown in Table 1.

3. RESEARCH METHODOLOGY

3. 1. Data Set In this paper, we consider a CRM dataset provided by an Iranian mobile operator. Specifically, the dataset contains 3,150 subscribers,

including 495 churners and 2,655 non-churners, from September 2008 to August 2009. In addition, the subscribers have to be mature customers who are with the mobile operator for at least 2 months. Churn is then calculated based on whether the subscriber left the company during 10 remained months. Churned customer is being defined as a customer who has not contact with the operator (e.g., making a call, charging a credit and changing subscription). Besides, the dataset contains 9 points, which are analyzed for creating the clustering, classification and Cox proportional hazards models. These points contain categorical and quantitative variables as listed in Tables 2 and 3, respectively. In categorical variables, each number represents a group of customers. Therefore, for using the Cox proportional hazards regression model, a dummy coding is used for categorical variables as shown in Table 4. In addition, a sample data set is shown in Table 5.

3. 2. Model Development For the hierarchical model, an alpha-cut fuzzy c-means (α FCM) method, which is a clustering technique, is used for the data reduction task. Then, the clustering result is used to train the second model based on fuzzy ARTMAP. Finally, the pre-processed data are used to create the Cox proportional hazards model. The final goal is to predict a value which is input variable and that affects customer churn prediction (i.e., output of the Cox proportional hazards model).

3. 2. 1. The Baseline At first, we use the original dataset to create the Cox proportional hazards model as the baseline Cox model for comparison.

3. 2. 2. Evaluation Method To evaluate the proposed churn prediction model, prediction accuracy and the Type I and II errors are considered. These can be measured by a confusion matrix shown in Table 6. The rate of prediction accuracy is defined by $(a+b)/(a+b+c+d)$. The Type I error is the error of not rejecting a null hypothesis when the alternative hypothesis is the true state of nature. In this paper, it means that the customer is not churned when the model has predicted that the hazard function of that customer is more than α (i.e., α is the alpha cut in fuzzy c-means clustering method).

On the other hand, the Type II error is defined as the error of rejecting a null hypothesis when it is the true state of nature. It means that the customer is churned when the model has predicted that the survival function of that customer is more than α .

3. 2. 2. Evaluation Method To evaluate the proposed churn prediction model, prediction accuracy and the Type I and II errors are considered. They can be measured by a confusion matrix shown in Table 6.

TABLE 1. Related literature about customer churn

Authors & Years	Analytical methods
Burez and Van den Poel [22]	Logistic regression Markov chains random forests
Burez et al. [23]	gradient boosting and weighted random forests
Buckinx and Van den Poel [24]	Neural networks, logistic regression
Buckinx et al. [25]	multiple linear regression
Coussement et al. [26]	Logistic regression, support vector machines and random forests
Coussement and Van den Poel [5]	Support vector machines random forests logistic regression
Eshghi et al. [27]	Structural Equation Model (SEM)
Gerpott [28]	Casual analysis
Glady et al. [29]	Survival analysis
Hung et al. [6]	Classification (decision tree, neural network) clustering (K-means)
Kim & Yoon [30]	Binomial logic model
Kim et al. [31]	The structural equation model
Mazzoni et al. [32]	Multidimensional segmentation approach
Pendharkar [33]	Genetic algorithm based neural network
Seo et al. [34]	Two-level model of customer retention
Tsai et al. [10]	hybrid neural networks
Tsai et al. [35]	neural network and decision tree
Van den Poel et al. [3]	survival analysis and choice modelling
Van den Poel et al. [36]	Survival analysis
Verbeke et al. [37]	Ant colony optimization
Wei and Chiu [38]	Classification (decision tree)
Zhao et al. [39]	Improved one-class support vector machine
Idris et al. [40]	Random Forest, Rotation Forest, RotBoost and DECORATE
Phadke et al. [41]	Social Network Analysis (SNA)
Farquard et al. [42]	Support vector machine

TABLE 2. Categorical variables

Variable name	Level	Description
Age Group	1	Customers whose age are below than 15
	2	Customers whose age are between 15 and 30
	3	Customers whose age are between 30 and 45
	4	Customers whose age are between 45 and 60
	5	Customers whose age are between 60 and 75
Tariff Plan	1	Customers using common services
	2	Customers using special services

TABLE 3. Quantitative variables

Variable name	Description
Call Failure	Number of calls that a customer experiences out of the total number of call trials
Complains	Complains about services' quality
Charge Amount	Amount of charging a credit
Seconds of Use	Duration of time that each customer has used services
Frequency of Use	Total number of calls that each customer has experienced
Frequency of SMS	Total number of SMS that each customer has sent
Distinct Called Numbers	Total number of distinct phone numbers that each customer has experienced

TABLE 4. Categorical variables dummy coding

Covariate	Categories	Dummy Coding			
Age Groups	1 = ...<15	1	0	0	0
	2 = 15-30	0	1	0	0
	3 = 30-45	0	0	1	0
	4 = 45-60	0	0	0	1
	5 = 60-75	0	0	0	0
Tariff Plan	1 = common	1			
	2 = especial	0			

TABLE 5. Sample data set

Factors	Sample data				
Call Failure	8	13	1	9	9
Complains	0	1	0	0	1
Charge Amount	0	1	0	0	0
Seconds of Use	4370	5818	2840	2990	2268
Frequency of use	71	98	22	41	44
Frequency of SMS	5	26	0	9	34
Distinct Called Numbers	17	24	14	16	31
Age Group	3	2	3	3	2
Tariff Plan	1	1	1	2	2
Churn	0	1	0	1	1

The rate of prediction accuracy is defined by $(a+b)/(a+b+c+d)$. The Type I error is the error of not rejecting a null hypothesis when the alternative hypothesis is the true state of nature. In this paper, it means that the customer is not churned when the model has predicted that the hazard function of that customer is more than α (i.e., α is the alpha cut in fuzzy c-means clustering method). On the other hand, the Type II error is defined as the error of rejecting a null hypothesis when it is the true state of nature. It means that the

customer is churned when the model has predicted that the survival function of that customer is more than α .

We also compare the performance of the proposed model with the pure Cox proportional hazards model. We compute the deviation between observed and predicted outcomes (i.e., the probability of churn or survival as predicted by the model) for both proposed and pure Cox models. The root mean squared error (RMSE) and mean absolute deviation (MAD) are calculated for comparing both models as follows:

$$RMSE = \sqrt{\frac{\sum_{i=1}^{N_{ch}} (S_{ch}^i - 0)^2}{N_{ch}} + \frac{\sum_{i=1}^{N_{Nch}} (1 - S_{Nch}^i)^2}{N_{Nch}}} \quad (13)$$

$$MAD = \frac{1}{N_{ch}} \sum_{i=1}^{N_{ch}} |e_{ch}^i - \bar{e}_{ch}| + \frac{1}{N_{Nch}} \sum_{j=1}^{N_{Nch}} |e_{Nch}^j - \bar{e}_{Nch}| \quad (14)$$

where S_{ch}^i and S_{Nch}^i are the survival probability of churned customer i and non-churned customer j , respectively. N_{ch} and N_{Nch} are the number of churned and non-churned customer, respectively. e_{ch}^i is the deviation of churned customer i from zero (i.e., $e_{ch}^i = (S_{ch}^i - 0)$) and e_{Nch}^j is the deviation of non-churned customer j from one (i.e., $e_{Nch}^j = (1 - S_{Nch}^j)$). \bar{e}_{ch} and \bar{e}_{Nch} are the mean of the deviation of churned and non-churned customers, respectively.

4. EXPERIMENTAL RESULTS

4. 1. Parameters Setting It is well known that the quality of an algorithm is significantly influenced by the values of its parameters. In this section, for optimizing the behavior of the proposed churn prediction model, appropriate tuning of its parameters is carried out. For this purpose, the response surface methodology (RSM) is employed. Tuned parameters of the proposed customer churn prediction model are shown in Table 7.

4. 2. The Baseline In order to create the Cox model, 2350 and remained 800 numbers of data are used for training and testing the Cox model, respectively. Table 8 shows the prediction performance of the baseline Cox proportional hazards model based on type I and II errors, accuracy, RMSE and MAD metrics. On average, the baseline Cox proportional hazards model provides about 84% accuracy meaning that in 128 cases of data, the Cox model was unable to correctly predict the survival and hazard probability based on value of alpha-cut 0.7. The type I and II errors were equal to 87 and 41 cases of incorrectly predicted data. The baseline Cox model also provides 0.083 and 0.098 as the RMSE and MAD error metrics, respectively.

TABLE 6. Confusion matrix

		Actual	
		Non-churners	Churners
Predicted	Non-churners	a	b (II: $S^* > \alpha$)
	Churners	c (I: $H^{**} > \alpha$)	d

* Probability of Survival
** Probability of Hazard

TABLE 7. Tuned Parameters of Proposed Model

Parameters					
	α -ART	α	β	ϵ	ρ_a
Value	0.00001	0.70	0.0007	-0.00001	0.0
	E	V	$Popsize$	P_c	P_m
Value	2	3	150	0.75	0.1

TABLE 8. Prediction performance of the baseline Cox proportional hazards model

Performance Metrics					
	Accuracy	Error type I	Error type II	RMSE	MAD
Value	84%	87	41	0.083	0.098

4. 3. Proposed Hierarchical Churn Prediction Model

To construct the hierarchical model based on alpha-cut fuzzy c -means, improved fuzzy ARTMAP and Cox proportional hazards model, the alpha-cut fuzzy c -means with alpha-cut equal to 0.7 is used to cluster the data in churner and non-churner groups at first. For these two clusters, there are 3150 subscribers, including 2210 churners and 940 non-churners. Second, for creating the improved fuzzy ARTMAP, 2350 and remained 800 numbers of data are used for training and testing the fuzzy ARTMAP, respectively. The accuracy of improved fuzzy ARTMAP was reported equal to 96.43%. Consequently, we merge correctly predicted data (771 cases) and training data together (in total 3121 numbers of data) and use them for predicting the Cox proportional hazards model considering 2000 and 1121 numbers of data for training and testing the Cox model, respectively. Finally, Table 9 shows the performance metrics of hybrid hierarchical churn prediction model. On average, the hybrid churn prediction model provides about 96.66% accuracy meaning that in 37 cases of data, the Cox model was unable to correctly predict the survival and hazard probability based on value of alpha-cut 0.7. The type I and II errors were equal to 23 and 14 cases of incorrectly predicted data. The hybrid churn prediction model also provides 0.0304 and 0.041 as the RMSE and MAD error metrics, respectively. Overall, Table 8 shows that hierarchical churn prediction model outperforms baseline Cox model in all evaluation metrics.

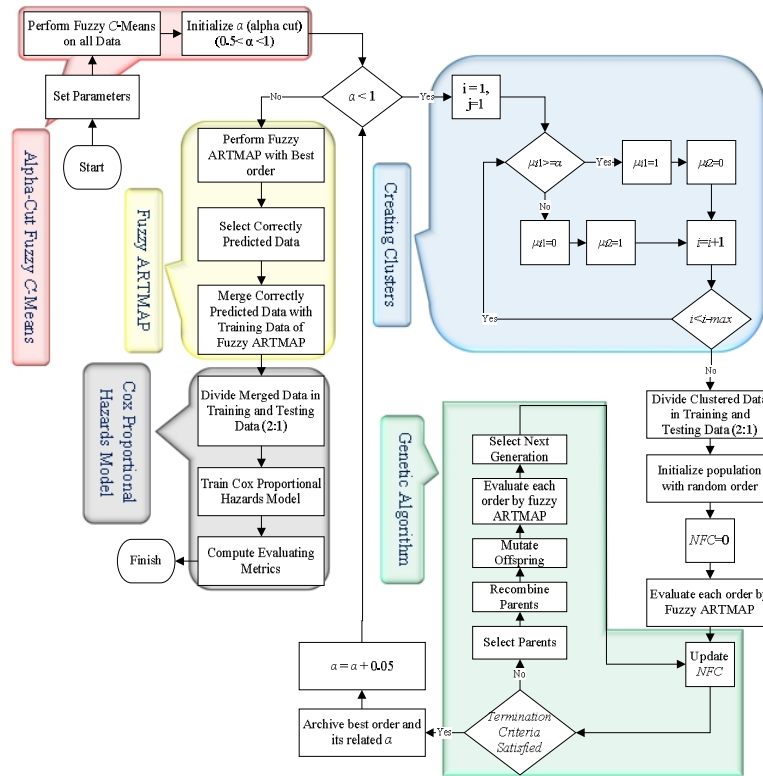


Figure 2. Flowchart of the proposed hierarchical churn prediction model

4. 4. Important Factors on Customer Churning

Table 10 reports effective factors on customer churning model created by hybrid structure. The value of *B* indicates the coefficient of each significant factor in Cox proportional hazard model. Positive and negative coefficients, respectively, increase and decrease the churn rate. The last column of Table 10 shows the change unit of hazard rate by increasing or decreasing one unit of factors. For example, by one unit increase in Call Failure, the hazard rate increases by 1.087.

4.5. Sensitivity Analysis

In order to investigate the behavior of the accuracy metric affected by input parameters, some sensitivity analyses are conducted based on choice parameter, alpha-cut, number of epochs (*E*), number of voting system (*V*) and β shown in Figures 3 to 7, respectively. Figure 4 shows different levels of accuracy by alteration of choice parameter, in which the maximum accuracy belongs to α equal to 0.00001. Figure 5 indicates the alteration of accuracy by different levels of alpha-cut parameter; in which alpha-cut equal to 0.70 provides maximum accuracy. Besides, Figure 6 depicts the effect of different numbers of epochs on value of accuracy.

TABLE 9. Prediction performance of the hierarchical churn prediction model

	Performance Metrics				
	Accuracy	Error type I	Error type II	RMSE	MAD
Value	96.66%	23	14	0.0304	0.071

TABLE 10. Effective factors on customer churning

Factors	<i>B</i>	Exp (<i>B</i>)	
Call Failure	0.083	1.087	
Complains	1.932	7.010	
Charge Amount	-0.292	0.747	
Seconds of Use	0.008	1.008	
Frequency of use	-0.051	0.950	
Frequency of SMS	-0.015	0.985	
Age Groups:	Age Group (1)	-5.329	0.005
	Age Group (2)	3.085	21.862
	Age Group (3)	2.662	14.329
	Age Group (4)	2.700	14.873
Tariff Plan	-1.149	0.317	

The maximum accuracy is obtained in 2 numbers of epochs. Based on Figure 6, the maximum accuracy belongs to three numbers of voting system. Finally, Figure 7 illustrates that the maximum accuracy is obtained by β equal to 0.0007.

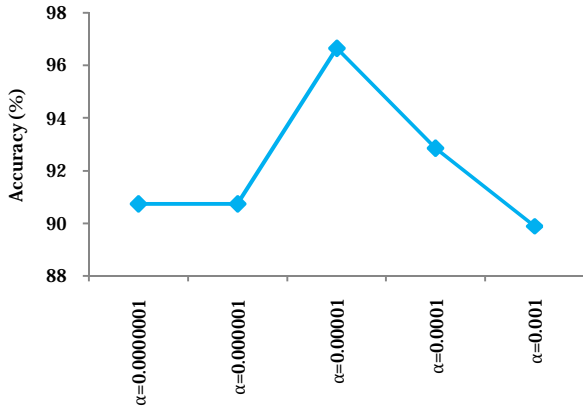


Figure 3. Accuracy vs. choice parameter

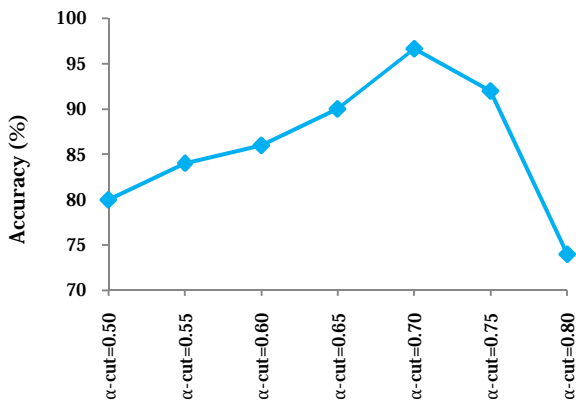


Figure 4. Accuracy vs. alpha-cut parameter

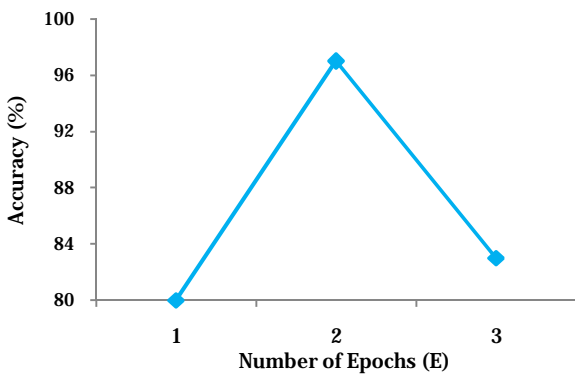


Figure 5. Accuracy vs. number of epochs

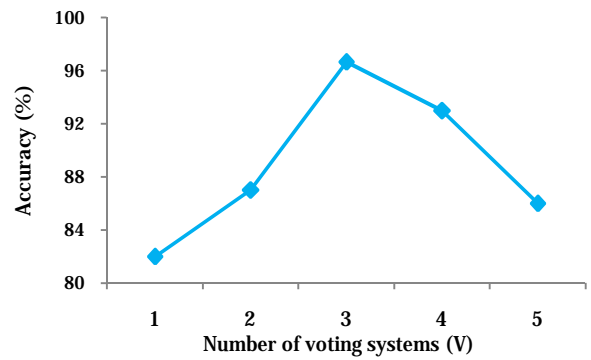


Figure 6. Accuracy vs. number of voting systems

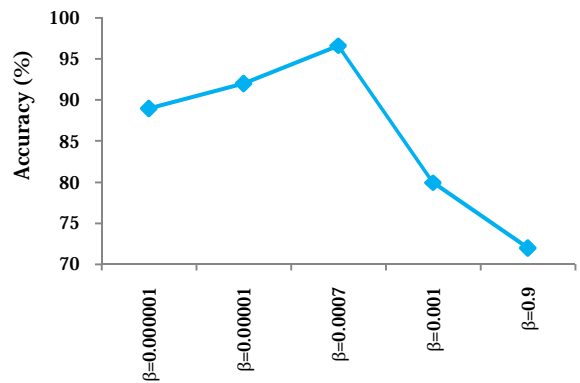


Figure 7. Accuracy vs. β

5. CONCLUSION

In this paper, we have considered a hierarchical data mining technique structured by alpha-cut fuzzy *c*-means, improved fuzzy ARTMAP using genetic algorithm and Cox proportional hazards model to create the more precise customer churn model, in which the first component of the hierarchical model aims to cluster data in two churner and non-churner groups applying alpha-cut algorithm and filter out unrepresentative data or outliers.

Then, the clustered and representative data as the outputs have been used to assign customers to churner and non-churner groups. Finally, the correctly classified data have been used to create the Cox proportional hazards model.

The experimental results have indicated that the hierarchical model has outperformed the single Cox proportional hazard baseline model in term of prediction accuracy, the Types I and II errors, RMSE and MAD metrics. In particular, the alpha-cut fuzzy *c*-means + improved fuzzy ARTMAP + Cox proportional hazard model has performed better than pure Cox proportional hazards model.

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Hierarchical Alpha-cut Fuzzy C-means, Fuzzy ARTMAP and Cox Regression Model for Customer Churn Prediction

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از آنجایی که مشتریان جزء ارزشمندترین دارایی‌های هر سازمانی به شمار می‌آیند، مدیریت ریزش مشتری به عنوان یکی از مهم‌ترین وظایف هر سازمانی تبدیل شده است. در مطالعات پیشین، عملکرد و کاربرد بهتر روش‌های سلسله مراتبی داده کاوی برای پیش‌بینی ریزش مشتریان بر پایه داده‌های مختلف از مشتریان به مراتب اثبات شده است. ساختارهای سلسله مراتبی از ترکیب متوالی دو یا چندین روش داده کاوی بهره می‌گیرند. این پژوهش به دنبال توسعه یک روش سلسله مراتبی با ترکیب دو روش پیش‌بینی فازی با یک روش رگرسیونی برای پیش‌بینی ریزش مشتریان می‌باشد. روش‌های برشمرده شامل Alpha-cut Fuzzy ARTMAP، Fuzzy C-Means (α FCM) بهبود یافته و رگرسیون کاکس (Cox) است. به طور ویژه، جزء اول روش به دنبال طبقه‌بندی مشتریان به دو گروه اصلی ریزش یافته و ریزش نیافته بوده و جزء دوم مشتریان را به دو گروه ایجاد شده از مرحله قبل تخصیص می‌دهد. در نهایت، رگرسیون کاکس احتمال ریزش مشتریان مختلف را پیش‌بینی می‌کند. به منظور اعتباردهی روش توسعه یافته، از داده‌های یکی از اپراتورهای تلفن همراه ایران استفاده شده است. نتایج محاسباتی نشان از برتری روش توسعه یافته در مقایسه با روش تک‌مرحله‌ای رگرسیون کاکس در معیارهای خطاهای نوع اول و دوم، مجذور مجموع مربعات خطا و خطای مطلق دارد.

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